

Marine Electrical Systems - Controls Group

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MLS CGI

Platform Management Systems (PMS)

De-risking Ship Control Systems Implementation



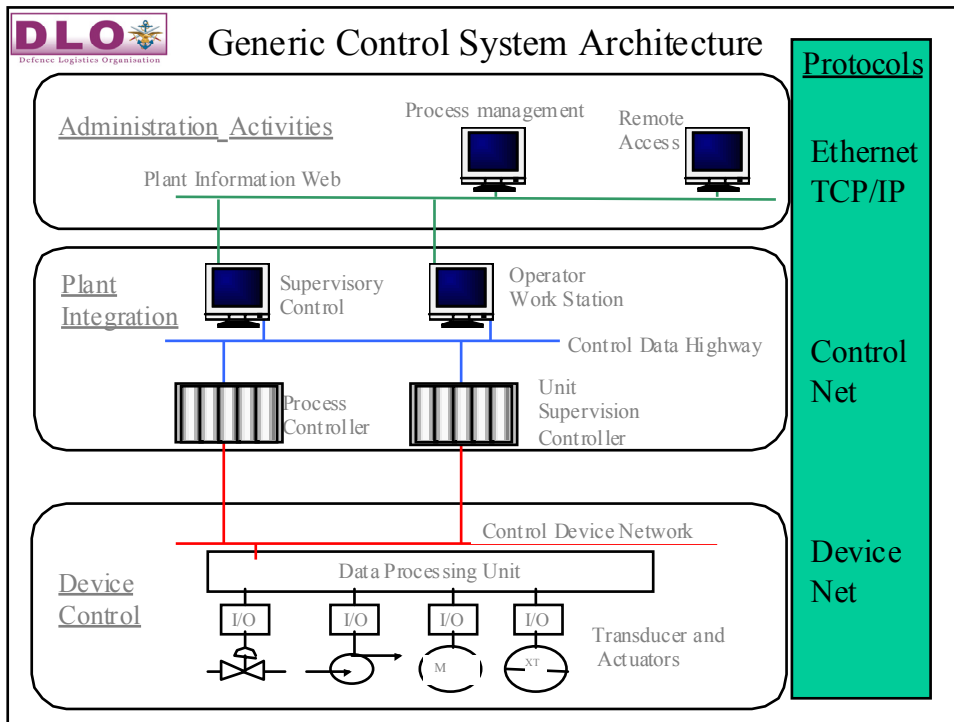
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## Scope of Presentation

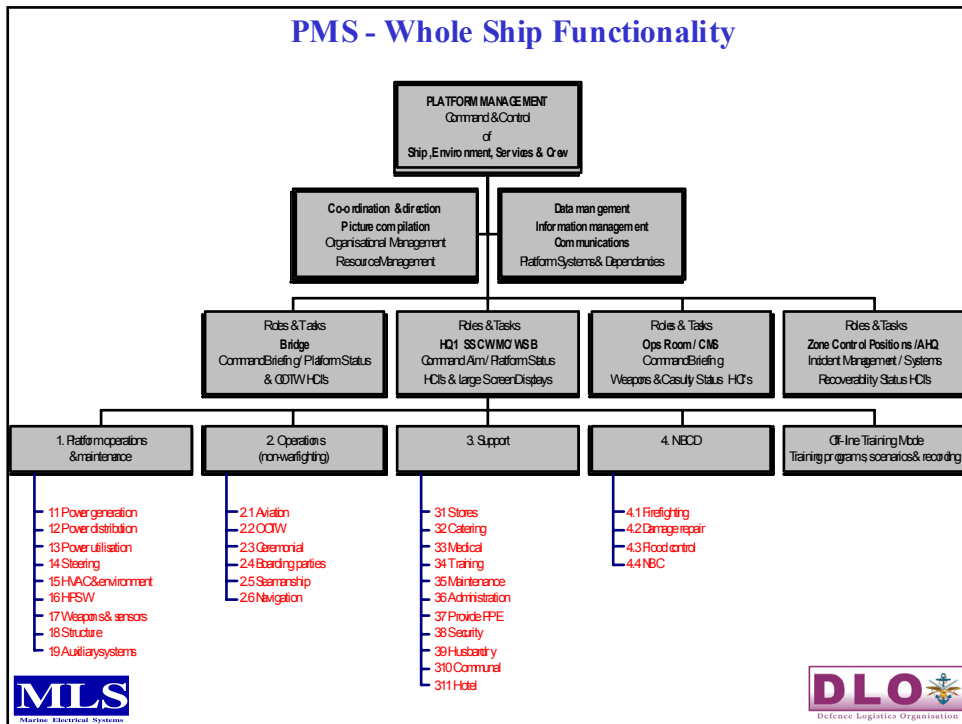
- Generic control system architecture
- What is a PMS
- PMS Risk & Mitigation
- Whole ship, Whole systems approach
- PMS Requirements - Lessons learnt
- Synergy with ISO 17894 (Marine programmable electronic systems)
- PMS Studies & [www.warshipautomation](http://www.warshipautomation) outputs
- PMS Implementation - recommendations





### A Definition of what a Platform Management System is :

“A system that takes input from either command or the command and control system, dependant on the vessel’s action state or situation, and manages the platform’s response”



- ### PMS - Core Functionality
- MCAS - Machinery Control and Surveillance
  - EPCAMS - Electrical Power Control (inc. Propulsion)
  - DSAC - Damage Surveillance and Control
  - Maintenance - Condition Monitoring & Analysis
  - On Board Training
  - Personnel & / Cargo Locators
  - Automation - Plant & System
- MLS** Maritime Electrical Systems
- DLO** Defence Logistics Organisation

## **Ship Controls → PMS - What is the Risk ?**

PMS Studies - MLS CG1, BAE Systems & Rolls Royce MES.  
5 year programme to de-risk future PMS procurement

- Identification of risks / issues associated with PMS implementation
- Prioritise & mitigate most significant risks.
- Common point of PMS focus for MoD stakeholders.
- Pull - through of knowledge & lessons learnt into industry



## **PMS Risks - December 2000**

T45, FASM, FSC, CVF & ESTD

Programme analysis / risk identification

- Costs ( PMS Cost drivers for UPC & WLC)
- Technology (COTS Awareness / maturity )
- Communications (Knowledge capture & distribution)
- Requirements generation
- Requirements management
- Data fusion / decision support (user, operator, maintainer)
- Localising incident extent of effect
- Career structure ( technology impact, operation & support )



## PMS Risks - March 2002

### Lessons Learnt

- Technology readiness not in the highest risk category.
- Greatest Risk - No single (MOD) authority enabled to implement generic “desired capability” of any platform
- PMS “Operability” undefined, i.e. match equipment design, training, manpower to ship capability requirements.
- Industry perceive use of new technology/systems as extra risk.
- PMS Solutions are not optimised to meet WLC requirements.



## PMS Risks - March 2002

### Lessons Learnt

- Procurement must align to MOD (UK) Smart Acquisition i.e. Requirements Engineering approach.
- Whole Ship / Whole Systems process required, for Marine Engineering domain.
- Must include all Stakeholders throughout CADMID: (Concept, Assessment, Development, Manufacture, In-service, Disposal)
- Stakeholders must define performance & acceptance criteria for requirements to enable effective cost capability trade off.
- Requirements Generation & Management is most critical area of concern for Defence Procurement Agency platform IPT 's.

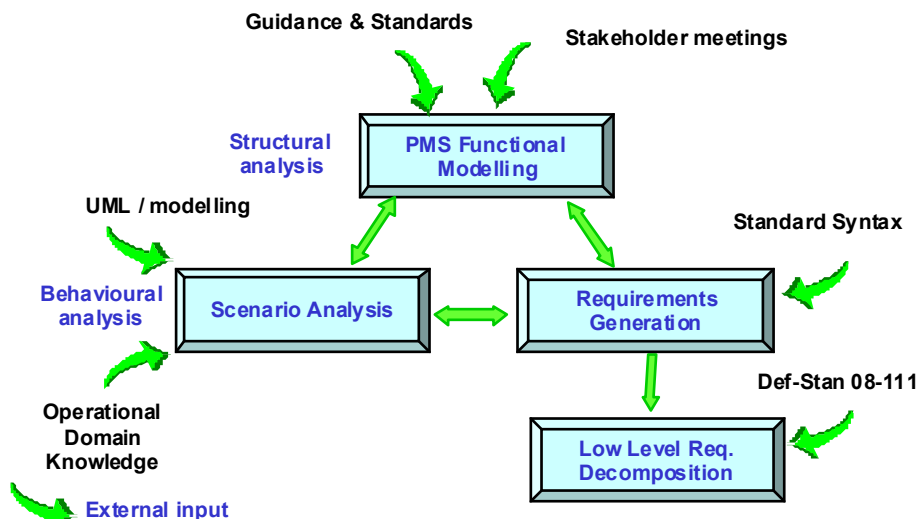


## Whole Ship, Whole Systems approach Requirements generation & management Mapping Operational Roles & Tasks to platform functions

		Combat Ops Against Land	Organic Air Support	Amphibious Operations	Nuclear Deterrence	Evacuation Operations	Peace Support Operations	Naval Diplomacy
<b>Colour Code</b>	<b>H = Functionality is CRITICAL to achieve operational task</b>							
	<b>M = Functionality is REQUIRED to achieve operational task</b>							
	<b>L = Functionality has a LIMITED dependency to achieve operational task</b>							
	<b>N = Functionality has a MINIMAL dependency to achieve operational task</b>							
<b>Level 2</b>	<b>Level 3</b>							
<b>SENSE</b>	<b>SENSE</b>							
Sense Platform integrity	Sense watertight integrity	H	M	H	N	M	M	N
	Sense gastight integrity	H	N	H	N	N	N	N
	Sense Platform Structural integrity	L	N	N	N	N	N	N
Sense Platform Internal Environment	Sense Fire	H	H	H	H	N	N	N
	Sense Fluid Leakage	H	N	H	N	N	N	N
	Sense Smoke	H	N	H	N	N	N	N
	Sense Platform internal Temperature	N	N	N	H	N	N	N
	Sense Platform internal Atmospheric Purity	N	N	N	M	N	N	N
	Sense Platform internal Humidity	N	N	N	N	N	N	N
	Sense Platform internal Systems Damage	L	N	N	N	N	N	N
	Sense Ctidal Pressure	N	N	N	N	N	N	N
Sense Platform configuration	Sense Systems Configuration	H	H	N	N	H	H	H
	Sense Damage Control Equipment	L	N	L	L	H	N	N
	Sense Platform Openings Status	H	H	H	H	H	H	H
Sense Platform NBC Contamination	Sense Nuclear contamination	N	N	N	N	N	N	H
	Sense Biological contamination	N	N	N	N	N	N	N
	Sense Chemical contamination	N	N	N	N	N	N	N
Sense Platform Physical Security	Sense Personnel access to platform	N	N	N	H	H	M	H



## Whole Ship, Whole Systems approach Requirements generation & management



## PMS Requirements - June 2005

### Lessons Learnt

- Generic requirements - structured and formalised approach
- System requirements - linked via operational scenarios to operational roles and tasks providing an audit path
- Material will 'bootstrap' future programmes by providing re-usable material saving time and cost



## PMS Requirements - June 2005

### Lessons Learnt

- Material generated can be utilised by future programmes to de-risk the requirements and specification process
  - consistency and completeness of statements
  - wider exposure to stakeholders
  - systems engineering approach providing link to end user needs
  - provides basis of approach to link to design solution and assess capability achieved



## Synergy with ISO 17894

ISO 17894 - advocates good requirements management

- advocates early stakeholder agreement
- advocates capability trade off
- advocates systems engineering design approach

ISO 17894 = PMS Studies approach to marine systems design



## PMS Studies & www.warship automation outputs

- Full stakeholder involvement, steering groups, workshops.
- Knowledge database & warship automation website
- Cost drivers & technology assessment tools, functionality & process guidance; non - functional requirements assessed, PMS related standards reviewed, Procurement (CADMID) guidelines produced.
- Generic PMS Requirements sets: guidance & process.
- Allows incorporation of “Bottom Up” or legacy solutions into “Top Down” PMS requirements.
- Requirements ownership can be matched to business process.



**PMS Engineered for “no surprises”**



## PMS Implementation (Unmitigated risks)

- |   |             |
|---|-------------|
| • Systems Integration                   | High risk   |
| • Sensor and data fusion guidelines     | High risk   |
| • Open Architecture evaluation          | High risk   |
| • Training Needs Analysis guidelines    | High risk   |
| • Identification of source data         | High risk   |
| • Review of dormant ship requirements   | Medium risk |
| • Study of decentralised control        | Low risk    |
| • On-board training                     | Low risk    |
| • Hardware environmental knowledge base | Low risk    |



## PMS Implementation

### PMS specific Guidance & Standards

#### High Priority

- Performance - Provide guidelines on PMS performance issues.
- Vulnerability - Provide guidelines on how to evaluate vulnerability.
- COTS - Provide guidelines for use with STANAG to ensure a “rule based” approach.
- Environmental - Provide guidance on how to “navalise” COTS products.

#### Medium Priority

- HF - Develop common PMS user interface and DC symbol design.  
     TAD for PMS Operator and Maintainer.  
     Provide guidelines in the use of large screen displays and laptops.  
     Update Alarms & Warnings policy to equate COTs & military needs
- ARM/ILS - Provide guidance on how to extend ILS into in-Service phase.

#### Low Priority

- Safety - Abundance of information
- Software Safety - Abundance of information
- Security - Abundance of information



## **De-risking Ship Control Systems**

Culture change - MOD, Navy & Industry

Increased Integration - Business, platform & system

ISO / Lloyds / Naval Standards - increased alignment

Human Systems Integration - Apply through lifecycle.

Whole Lifecycle Costs - Entire user community take ownership

